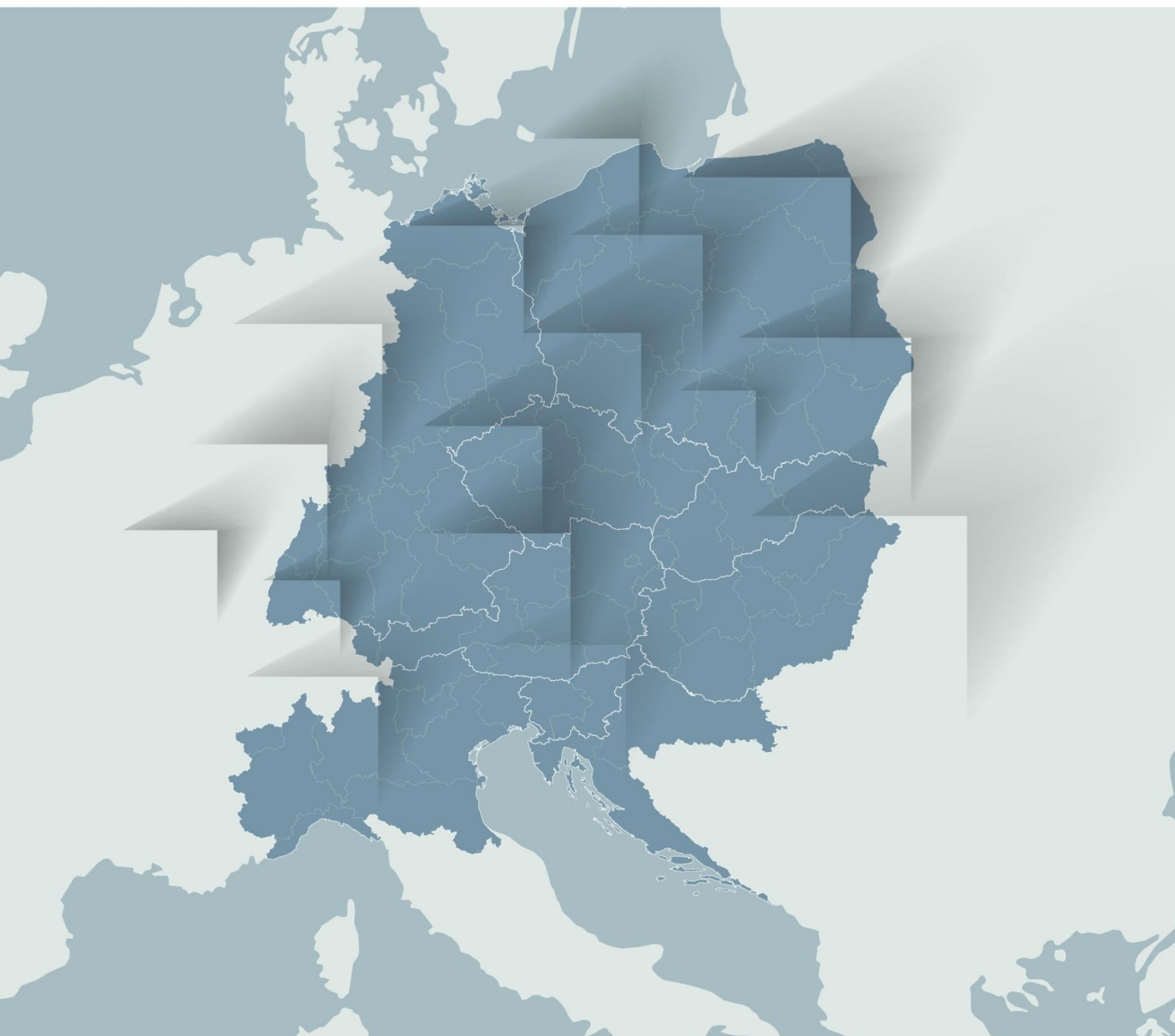


APPLICATION MANUAL THIRD CALL

ANNEX III

Typology of outputs and indicators and
thematic focus for the third call



TYPES OF OUTPUTS AND PROGRAMME SPECIFIC OUTPUT INDICATORS

In order to allow an aggregation of outputs at programme level, the Interreg CENTRAL EUROPE Programme has developed a typology for project outputs. Emphasis is put on outputs linked to “policy learning” and “implementation-oriented” approaches. This typology, which is based on the experiences of the CENTRAL EUROPE 2007-2013 Programme and has been slightly adapted and simplified, differentiates between the following five types of project outputs:

- Strategy and action plan development (and/or implementation)
- Transnational tool development (and/or implementation)
- Pilot action
- Training
- Innovation networks (only applicable for SO 1.1)

These project outputs are monitored through programme-specific output indicators which follow the general structure of the typology of outputs. The indicators being based on the output types as indicated above are further tailored and linked to the thematic focus and scope of each priority axis and programme specific objective (SO) covering the main actions as expressed in the intervention logic.

In order to ensure a common understanding the table below explains the scope and meaning of the four output types.

Type of outputs		Output indicators
Strategy/ action plan	<p>A <u>strategy</u> should be jointly defined on the basis of problems which are relevant for the participating regions. It should provide a common vision and set objectives and priorities in a mid- to long-term perspective. The formulation of a transnational and/or regional strategy should be carried out with involvement of relevant stakeholders (targeting the policy level) and aim at its subsequent implementation.</p> <p>An <u>action plan</u> should break down the strategy goals and objectives into specific tasks. It should include the sequence of steps to be taken, or activities that must be performed, for a strategy to succeed. Therefore, it should include a time line, the financial resources and a definition of the responsible actors.</p> <p>This type of output can relate either to the development of new or further improvement, revision and/or update of existing strategies/action plans as well as their subsequent implementation.</p>	<p>Number of strategies and action plans developed and/or implemented</p> <p>→ Each developed strategy/ action plan, whether implemented or not, should be only counted once.</p> <p>→ Project management-related strategies such as e.g. the project communication strategy should not be considered.</p> <p>Each developed strategy/ action plan, whether implemented or not, should be only counted once under the respective output indicator.</p>

Tools	<p>A <u>tool</u> is to be understood as a means for accomplishing a specific task or purpose. Tools should be jointly developed at transnational level and innovative; they can be physical or technical objects, but also methods, concepts or services. They comprise amongst others of analytical tools, management tools, technical tools, software tools, monitoring tools, decision support tools etc.</p> <p>To be effective, a tool must be tailored to user needs and the respective framework conditions and has to be comprehensive and durable.</p> <p>This type of output relates either to the joint development of new or further improvement and/or adaptation of existing durable tools as well as their subsequent operational implementation.</p>	<p>Number of tools and/or services developed and/or implemented</p> <p>→ Each developed tool, whether implemented or not, should be only counted once.</p> <p>→ Project management-related tools such as standard project websites, internal communication platforms and templates should not be considered.</p> <p>Each developed tool, whether implemented or not, should be only counted once under the respective output indicator.</p>
Pilot actions	<p>A <u>pilot action</u> is to be understood as a practical implementation of novel schemes (e.g. services, tools, methods or approaches). An experimental nature is central to a pilot action (or pilot investments, if relevant) which aims at testing, evaluating and/or demonstrating the feasibility and effectiveness of a scheme. Therefore, it covers either the testing of innovative solutions or demonstrating the application of existing solutions to a certain territory/sector.</p> <p>The results and practices of pilot actions should be exploited on and transferred to other institutions and territories.</p> <p>A pilot action is limited in its scope (area, duration, scale etc.) and must be unprecedented in a comparable environment.</p>	<p>Number of pilot actions implemented</p> <p>→ Implemented pilot actions (including pilot investments, if applicable) are to be counted only when they have been finalised.</p>
Training	<p><u>Training</u> is to be understood as providing persons with the understanding, knowledge, skills, competences and access to information required in particular occupations. Training may encompass any kind of education (general, specialised or vocational, formal or non-formal, etc.).</p> <p>Training measures should be jointly developed at transnational level and tailored according to the needs of the specific territories, target groups and stakeholders addressed by the operation.</p>	<p>Number of trainings implemented</p> <p>→ Implemented training measures such as training seminars, study visits, peer reviews, online training courses, etc. are to be counted.</p> <p>→ Internal project management related trainings such as on reporting requirements, finances etc. should not be considered.</p>
Innovation networks (only)	<p><i>In order to measure project contributions to the creation of innovation networks being particularly relevant for the programme specific objective 1.1, in</i></p>	<p>Number of innovation networks established</p> <p>→ Innovation networks</p>

applicable to SO 1.1)	<p><i>this exceptional case this additional type of output complements the typology of outputs.</i></p> <p><u>Innovation networks</u> are forms of coordinated and stable cooperation relations between enterprises and other players (e.g. training and research institutions, political players, etc.) that serve the exchange of information, knowledge and resources. The aim of the established networks is to join efforts for yielding innovative products, processes and services and gain competition advantage.</p>	<p>established as result of project implementation such as business clusters, technology sector networks, networks of entrepreneurs etc. are to be counted.</p>
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In accordance with the described typology, the following tables present the set of **programme-specific output indicators** for each of the priorities and programme specific objectives providing explanations¹ and examples.

¹ Specific terminology used is also described in the CP annex 02 Glossary as well as in annex VI of the application manual.

PRIORITY AXIS 1: Cooperating on innovation to make CENTRAL EUROPE more competitive

Specific objective 1.1: To improve sustainable linkages among actors of the innovation systems for strengthening regional innovation capacity in central Europe

Priority 1	ID	Output indicator name	Explanation	Examples of outputs
	1b.1	Number of <u>strategies and action plans</u> for strengthening linkages within the innovation systems developed and/or implemented	<p>See general explanation on strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should target the strengthening of linkages within the innovation system to be understood as building and consolidating connections and cooperation between actors in the innovation system, notably research and business sector (e.g. laboratories, universities, companies, suppliers, customers etc.), policy makers and public authorities. In particular, strategies should focus on the bottom up implementation of RIS3, emphasize triple and quadruple helix approaches, innovative practices such as open innovation and co-creation approaches and/or how to bring innovation closer to the market.</p>	<ul style="list-style-type: none"> • Transnational strategy for integrated and coordinated RIS3 implementation • Strategies for coordination of relevant RIS3 actors (triple and/or quadruple helix) • Action plans for co-creation approaches for Industry 4.0 • Action plans to foster pilot to market initiatives • ...
	1b.3	Number of <u>tools</u> and services for strengthening linkages within the innovation systems developed and/or implemented	<p>See general explanation on tools above.</p> <p>Tools and services developed and/or implemented should aim at improving linkages among actors (in particular RIS3 stakeholders) in the innovation systems including enhanced knowledge transfers between research institutions and businesses.</p>	<ul style="list-style-type: none"> • Matchmaking instruments • Cooperation models and financing schemes • Collective open innovation platforms • ...
	1b.5	Number of <u>innovation networks</u> established	<p><i>In order to measure project contributions to the creation of innovation networks being particularly relevant for the specific objective 1.1, in this exceptional case this additional indicator complements the typology of outputs.</i></p> <p>Innovation network are forms of coordinated and stable cooperation relations between enterprises and other players (e.g. training and research institutions, political players, etc.) that serve the exchange of information, knowledge and resources. The aim of the established innovation networks is to join efforts for implementing RIS3 as well as yielding innovative products, processes and services and gain competition advantage.</p>	<ul style="list-style-type: none"> • Transnational business clusters • Technology sector networks • Networks of business innovation service providers supporting implementation of RIS3 • ...
	1b.6	Number of <u>pilot actions</u> for strengthening linkages within the innovation systems implemented	<p>See general explanation on pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for improving linkages among actors in the innovation systems as precondition for innovation.</p>	<ul style="list-style-type: none"> • Pilot advisory service for innovation support in the food industry • Pilot applications related to product, process, service innovation in the ICT sector

				<ul style="list-style-type: none"> • Pilot action on regional finance mechanisms supporting close to market innovations • ...
1b.8	Number of <u>trainings</u> for improving innovation capacity and mind sets implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant actors of the innovation system (in particular RIS3 stakeholders considering triple and quadruple helix approaches) aiming at improved competences and skills and enhanced knowledge transfers.</p>		<ul style="list-style-type: none"> • Training on internationalisation of business clusters • Training on RIS3 implementation and coordination • Training on innovation support considering circular economy principles • ...

Specific objective 1.2: To improve skills and entrepreneurial competences for advancing economic and social innovation in central European regions

Priority 1	ID	Output indicator name	Explanation	Examples of outputs
	1b.2	Number of <u>strategies and action plans</u> for improvement of skills and competences of employees and entrepreneurs developed and/or implemented	<p>See general explanation on strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on social innovation and the integration of disadvantaged groups and regions.</p>	<ul style="list-style-type: none"> • Transnational strategy to support and enhance social entrepreneurship • Regional action plans for integrating disadvantaged groups, including migrants, in society and the labour market • National strategies to foster the innovation of social policies • ...
	1b.4	Number of <u>tools</u> for improvement of skills and competences of employees and entrepreneurs developed and/or implemented	<p>See general explanation on Tools above.</p> <p>Tools developed and/or implemented should focus on social innovation practices, related policies and the development of entrepreneurial competences for social entrepreneurship as well as entrepreneurship aiming to create positive social effects.</p>	<ul style="list-style-type: none"> • Innovative learning systems for skills and social entrepreneurial competence development • Tools measuring economic and social innovation capacity • Social innovation labs • ...
	1b.7	Number of <u>pilot actions</u> for improvement of skills and competences of employees and entrepreneurs implemented	<p>See general explanation on pilot actions above.</p> <p>Implemented pilot actions should aim at testing and demonstrating the feasibility of novel solutions for social innovation and the integration of disadvantaged groups and regions.</p>	<ul style="list-style-type: none"> • Pilot actions on social entrepreneurship development in disadvantaged regions • Pilot actions on support schemes for integrating disadvantaged and vulnerable groups into the labour market • Pilot services for competence development of disadvantaged groups, including migrants • ...
	1b.8	Number of <u>trainings</u> for improving innovation capacity and mind sets implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant actors aiming at improved competences and skills and enhanced knowledge transfers with a focus on social innovation.</p>	<ul style="list-style-type: none"> • Training for developing and improving competences of (prospective) social entrepreneurs • Training on bottom-up social innovative practices • Training for improving social policy innovation • ...

PRIORITY AXIS 2: Cooperating on low carbon strategies in CENTRAL EUROPE

Specific objective 2.1: To develop and implement solutions for increasing energy efficiency and renewable energy usage in public infrastructures

Priority 2	ID	Output indicator name	Explanation	Examples of outputs ²
	4c.1	Number of strategies and action plans for improved energy efficiency and renewable energy use of public infrastructures developed and/or implemented	See general explanation on strategy/ action plan above. The developed and/or implemented strategies and action plans should target the reduction of energy used and an increased renewable energy share in consumption of public infrastructures.	<ul style="list-style-type: none"> • Strategy for improving energy efficiency of public water supply infrastructure • Strategy for energy relevant restoration of public transport infrastructure • Action plan for increasing the share of renewable energies in public infrastructure including energy storage systems • ...
	4c.2	Number of tools and/or services for improved energy efficiency and renewable energy use of public infrastructures developed and/or implemented	See general explanation on Tools above. Tools and services developed and/or implemented should focus on the improvement of energy efficiency and renewable energy use of public infrastructure.	<ul style="list-style-type: none"> • Software for optimising energy consumption • Energy standards and certification systems • Energy services and financing schemes • Database of novel energy saving technologies applied in public infrastructure • ...
	4c.3	Number of pilot actions for improved energy efficiency and renewable energy use of public infrastructures implemented	See general explanation on pilot actions above. The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for energy efficiency and renewable energy use in public infrastructure.	<ul style="list-style-type: none"> • Pilot retrofitting of public waste water infrastructure for higher energy efficiency • Pilot application of innovative energy technologies for ICT infrastructure • Pilot testing of harmonised energy performance certification methods • ...
	4c.4	Number of trainings for improved energy efficiency and renewable energy use of public infrastructures implemented	See general explanation on training above. Implemented trainings shall target relevant actors enabling them to develop and implement solutions for improved energy efficiency and renewable energy use of public infrastructures.	<ul style="list-style-type: none"> • Training for energy managers of public infrastructures • Training on energy efficient restoration of public water supply facilities • Training on innovative methods for financing energy efficient measures in public infrastructure (EPC, ESCOs) • ...

² Considering the thematic focus of the third call

Specific objective 2.2: To improve territorially based energy planning strategies and policies supporting climate change mitigation

Priority 2	ID	Output indicator name	Explanation	Examples of outputs
	4e.1	Number of <u>strategies and action plans</u> for the improvement of local/regional energy performance developed and/or implemented	<p>See general explanation on strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on energy planning at the territorial level considering the specific local/regional patterns of energy needs and resources with the aim to increase the use of endogenous renewable energy potentials and improve regional energy performance.</p>	<ul style="list-style-type: none"> • Sustainable regional energy action plans • Strategy for increased use of endogenous regional energy potentials • Action plans for better integration of energy produced from renewable energy sources into existing distribution networks • Strategies for promoting the role of energy prosumers • ...
	4e.3	Number of <u>tools</u> for the improvement of local/regional energy performance developed and/or implemented	<p>See general explanation on Tools above.</p> <p>Tools developed and/or implemented should focus on the improvement of the energy performance in both the public and the private sector and the exploitation of endogenous renewable energy resources.</p>	<ul style="list-style-type: none"> • Software model for regional energy planning • Energy management concepts • Handbook for municipality staff to introduce low carbon procurement into applied practise • ...
	4e.5	Number of <u>pilot actions</u> for the improvement of local/regional energy performance implemented	<p>See general explanation on Pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for exploitation of renewable energy resources as well as for improved local/regional energy performance.</p>	<ul style="list-style-type: none"> • Pilot application for the exploitation of renewable energy resources in municipalities • Pilot implementation of demand and supply side solutions at regional level • Pilot scheme implementation fostering behavioural changes of energy consumption in households • ...
	4e.7	Number of <u>trainings</u> on low carbon solutions implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for the improvement of local/regional energy performance.</p>	<ul style="list-style-type: none"> • Training on integrated local and/or regional energy strategies • Training on monitoring and control of energy consumption • Training targeting the skills for better onsite renewable energy potential utilisation • ...

Specific objective 2.3: To improve capacities for mobility planning in functional urban areas to lower CO₂ emissions -

Closed within the third call

PRIORITY AXIS 3: Cooperating on natural and cultural resources for sustainable growth in CENTRAL EUROPE

Specific objective 3.1: To improve integrated environmental management capacities for the protection and sustainable use of natural heritage and resources

Priority 3	ID	Output indicator name	Explanation	Examples of outputs
	6c.1	Number of <u>strategies and action plans</u> for protection and sustainable use of natural resources and heritage developed and/or implemented	<p>See general explanation on Strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on integrated environmental management which is to be understood as a comprehensive approach to natural resource planning and management aiming at the protection and sustainable use of natural heritage and/or resources.</p>	<ul style="list-style-type: none"> Strategies for the sustainable management of protected high value ecosystems Strategies for the protection of central Europe's natural heritage Strategies for the sustainable use of natural resources and avoidance of usage conflicts Regional action plans on adaptation to negative effects of climate change ...
	6c.3	Number of <u>tools</u> for protection and sustainable use of natural resources and heritage developed and/or implemented	<p>See general explanation on Tools above.</p> <p>Tools developed and/or implemented should aim at integrated approaches for the protection and sustainable use of natural heritage and resources.</p>	<ul style="list-style-type: none"> Monitoring and assessment tools for the protection of biodiversity Software tools for integrated environmental planning Decision support tools for sustainable use of natural resources ...
	6c.5	Number of <u>pilot actions</u> for protection and sustainable use of natural resources and heritage implemented	<p>See general explanation on Pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for the protection and sustainable use of natural resources and heritage.</p>	<ul style="list-style-type: none"> Pilot implementation of natural heritage protection schemes Pilot application of novel monitoring systems in protected areas Pilot testing of remediation technologies Pilot application of integrated management approach for increased resource efficiency in public institutions ...
	6c.7	Number of <u>trainings</u> on protection and sustainable use of natural resources and heritage implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for the protection and sustainable use of natural resources and heritage.</p>	<ul style="list-style-type: none"> Training on the application of novel environmental monitoring systems Training on innovative remediation technologies Training on integrated planning tools for sustainable use of natural resources ...

Specific objective 3.2: To improve capacities for the sustainable use of cultural heritage and resources

Priority 3	ID	Output indicator name	Explanation	Examples of outputs
	6c.2	Number of <u>strategies and action plans</u> for protection and sustainable use of cultural heritage and resources developed and/or implemented	<p>See general explanation on strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on an improved management and sustainable use of the cultural heritage and resources as well as their valorisation with a focus on cultural and creative industries (CCI).</p>	<ul style="list-style-type: none"> Strategies supporting entrepreneurship and employment in CCI Regional development strategies building on the cultural and creative sector Regional action plan for linking traditional creative industries with new creative forms and high technology companies ...
	6c.4	Number of <u>tools</u> for protection and sustainable use of cultural resources and heritage developed and/or implemented	<p>See general explanation on tools above.</p> <p>Tools developed and/or implemented should target the sustainable use and valorisation of cultural heritage and resources with a focus on CCI.</p>	<ul style="list-style-type: none"> Transnational management scheme for the reuse of abandoned industrial buildings through CCI Handbook on creative districts development ICT tool linking SMEs of the creative sector with managers of cultural heritage sites ...
	6c.6	Number of <u>pilot actions</u> for protection and sustainable use of cultural resources and heritage implemented	<p>See general explanation on pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for the sustainable use and valorisation of cultural resources and heritage with a focus on CCI.</p>	<ul style="list-style-type: none"> Pilot implementation of CCI entrepreneurship strategy at city level Pilot testing of developed management scheme for the reuse of abandoned industrial buildings through CCI at city level Pilot testing of regional innovative services for CCI promotion ...
	6c.8	Number of <u>trainings</u> on protection and sustainable use of cultural resources and heritage implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for the sustainable use and valorisation of cultural resources and heritage with a focus on CCI.</p>	<ul style="list-style-type: none"> Training on improved stakeholder involvement for participatory CCI sector strategy development Training on access to financing for SMEs in the CCI sector Training seminar on innovative services for CCI development. ...

Specific objective 3.3: To improve environmental management of functional urban areas to make them more liveable places

Priority 3	ID	Output indicator name	Explanation	Examples of outputs
	6e.1	Number of <u>strategies and action plans</u> for the improvement of environmental quality in functional urban areas developed and/or implemented	<p>See general explanation on Strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on integrated approaches for improving the environmental quality of functional urban areas.</p>	<ul style="list-style-type: none"> • Strategy for rehabilitation of urban brownfield sites • Action plan for the reduction of air pollution in urban areas • Investment strategy for improved urban waste management • ...
	6e.2	Number of <u>tools</u> for the improvement of environmental quality in functional urban areas developed and/or implemented	<p>See general explanation on Tools above.</p> <p>Tools developed and/or implemented should aim at integrated approaches for the improvement of environmental quality in functional urban areas.</p>	<ul style="list-style-type: none"> • Tools for reducing land-use conflicts in functional urban areas • Integrated environmental planning tools • Investment and financing models for improving the urban environment • ...
	6e.3	Number of <u>pilot actions</u> for the improvement of environmental quality in functional urban areas implemented	<p>See general explanation on Pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for the improvement of environmental quality in functional urban areas.</p>	<ul style="list-style-type: none"> • Pilot action on improvement of urban air quality • Pilot implementation of concepts for participatory processes in urban environmental planning and decision making • Pilot rehabilitation of contaminated sites in the urban context • ...
	6e.4	Number of <u>trainings</u> on the improvement of the environmental quality in functional urban areas implemented	<p>See general explanation on training above.</p> <p>Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for the improvement of the environmental quality in functional urban areas.</p>	<ul style="list-style-type: none"> • Training on rehabilitation methods and technologies • Training on the usage of innovative methods for monitoring of environmental quality (water, air, soil etc.) • Training seminar on integrated environmental management approaches for functional urban areas • ...

PRIORITY AXIS 4: Cooperating on transport to better connect CENTRAL EUROPE

Specific objective 4.1: To improve planning and coordination of regional passenger transport systems for better connections to national and European transport networks

ID	Output indicator name	Explanation	Examples of outputs
Priority 4	7b.1 Number of <u>strategies and action plans</u> for the improvement of regional passenger transport developed and/or implemented	See general explanation on Strategy/action plan above. The developed and/or implemented strategies and action plans should focus on the improvement of regional passenger transport allowing a better connection to national and European transport networks.	<ul style="list-style-type: none"> Regional mobility strategy linked to TEN-T network Public transport strategy in peripheral regions Transnational action plan for improved interoperability of transport system ...
	7b.2 Number of <u>tools</u> and/or services for the improvement of regional passenger transport developed and/or implemented	See general explanation on Tools above. Tools developed and/or implemented should aim at improving the regional passenger transport allowing a better connection to national and European transport networks.	<ul style="list-style-type: none"> Real time public transport user information systems Financing and investment models for improving mobility in peripheral regions Planning tools for improved interoperability of public transport systems within and between regions ...
	7b.3 Number of <u>pilot actions</u> for the improvement of regional passenger transport implemented	See general explanation on Pilot actions above. The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for the improvement of regional passenger transport allowing a better connection to national and European transport networks.	<ul style="list-style-type: none"> Pilot implementation of on demand public transport schemes in shrinking regions Pilot implementation of cross-border multi-modal ticketing Pilot implementation of improved public transport connections to transport hubs ...
	7b.4 Number of <u>trainings</u> on the improvement of regional passenger transport implemented	See general explanation on Training above. Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for the improvement of regional passenger transport allowing a better connection to national and European transport networks.	<ul style="list-style-type: none"> Training on ICT tools for multimodal transport Training for mobility advisers in shrinking regions Training on sustainable cross border commuter services ...

Specific objective 4.2: To improve coordination among freight transport stakeholders for increasing multimodal environment-friendly freight solutions

Priority 4	ID	Output indicator name	Explanation	Examples of outputs
	7c.1	Number of <u>strategies and action plans</u> for multimodal environmentally friendly freight transport developed and/or implemented	<p>See general explanation on Strategy/action plan above.</p> <p>The developed and/or implemented strategies and action plans should focus on the increase of multimodal environmentally friendly freight transport.</p>	<ul style="list-style-type: none"> • Transnational coordinated strategy on river freight transport systems • Strategy for cooperation between multimodal freight transport terminals • Regional action plan for improved coordination of multimodal terminals • Action plan for logistic cooperation along green transport corridors • ...
	7c.2	Number of <u>tools</u> and services for multimodal environmentally friendly freight transport developed and/or implemented	<p>See general explanation on Tools above.</p> <p>Tools developed and/or implemented should aim at supporting multimodal environmentally friendly freight transport.</p>	<ul style="list-style-type: none"> • Management tools for logistic cooperation • Financing and investment models for multimodal freight transport • Logistic planning software for the greening of the last mile of transport • Cooperation e-platform for multimodal freight transport across borders • ...
	7c.3	Number of <u>pilot actions</u> for multimodal environmentally friendly freight transport	<p>See general explanation on Pilot actions above.</p> <p>The implementation of pilot actions should aim at testing and demonstrating the feasibility of novel solutions for the increase of multimodal environmentally friendly freight transport.</p>	<ul style="list-style-type: none"> • Pilot implementation of environmentally friendly last mile freight transport • Pilot application of IT services to “green” logistic providers • Pilot application of harmonised freight transport standards • ...
	7c.4	Number of <u>trainings</u> on multimodal environmentally friendly freight transport implemented	<p>See general explanation on Training above.</p> <p>Implemented training measures should target relevant stakeholders enabling them to develop and implement solutions for multimodal environmentally friendly freight transport.</p>	<ul style="list-style-type: none"> • Training on the use of IT software for multimodal logistic planning • Training on coordination requirements for corridor based green freight transport • Training on harmonised quality standards for multimodal freight transport • ...

ADDITIONAL INDICATORS

The programme has defined a set of additional indicators to capture the result- and implementation-oriented effects of projects:

- Thematic result indicators
- Communication result indicators

These additional indicators are applicable for each programme priority and specific objective.

As for the thematic result indicators the project has to select within the application form those indicators being relevant in terms of its scope and planned achievements and to quantify the respective targets.

Within the application form targets for all communication result indicators have to be set.

The progress will have to be reported during project implementation.

The following tables provide an overview on those additional indicators and their definitions in order to ensure a common understanding of their scope and meaning.

Thematic result indicators

Indicator	Measurement unit	Definition
<ul style="list-style-type: none"> Number of institutions adopting new and/or improved strategies and action plans 	Institutions	<p>To be understood as the number of institutions (inside or outside of the partnership) having adopted a strategy or an action plan developed and/or improved in the frame of the funded project.</p> <p>This adoption/endorsement should be made by a competent decision making body and be formalised as well as verifiable (e.g. a declaration of intent, local/regional council or assembly decision). Only institutions where the adoption was made within the project life time should be considered under this indicator.</p> <p>This indicator is directly linked to the respective output indicator “Number of strategies and action plans developed and/or implemented” as defined for each specific objective.</p>
<ul style="list-style-type: none"> Number of institutions applying new and/or improved tools and services 	Institutions	<p>To be understood as the number of institutions (inside or outside of the partnership) applying within their own organisations or in their fields of activities tools and services which were developed and/or improved in the frame of the funded project.</p> <p>The application can range from a test operation to a full scale deployment of the respective tool or service and should be verifiable.</p> <p>Only institutions which apply the developed tools/ services or which made the decision on the future application of those tools/services within the project life time should be considered under this indicator.</p> <p>This indicator is directly linked to the respective output indicator “Number of tools and services developed and/or implemented” as defined for each specific objective.</p>
<ul style="list-style-type: none"> Amount of funds leveraged based on project achievements 	EUR	<p>To be understood as direct project effects in terms of leverage of funds (i.e. project achievements leading to higher follow up investments) in the concerned field during or after the end of the project (within a time horizon of 5 years after project end). This can be e.g. the attraction of public or private funds, the generation of follow-up projects funded at local/regional/national/EU level, investment preparation with a mid-term perspective (up to 5 years for its realisation) such as up-scaling of pilots and demonstration activities, etc.</p> <p>Therefore, this indicator could be linked to any type of project output relevant under the specific objective.</p>
<ul style="list-style-type: none"> Number of jobs created (FTE) based on project achievements 	FTE	<p>To be understood as new and durable jobs created during or after the end of the project (up to 5 years) as a direct effect of the project achievements with a clear perspective to remain after the end of funding.</p> <p>The number of jobs created should be counted in full time equivalents (FTE), i.e. in case of part-time jobs those should be reported as FTE percentage.</p>
<ul style="list-style-type: none"> Number of trained persons 	Persons	<p>To be understood as the number of persons having participated and having completed a training session or cycle within the project duration. Double counting of the same person should be avoided (e.g. if the same person has participated in several trainings).</p> <p>This indicator is directly linked to the respective output indicator “Number of trainings implemented” as defined for each specific objective.</p>

Communication result indicators

Indicator	Measurement unit	Definition
<ul style="list-style-type: none"> Unique visits to the project website (<i>digital reach</i>) 	Number of stakeholders reached (monthly average in the reporting period)	<p>To be understood as the number of unique visits to start page of the project microsite, hosted on the programme website. The figure to be provided is a monthly average to be reached across the reporting period.</p> <p>High traffic to the project microsite is understood as the result of successful communication aiming at raising awareness.</p>
<ul style="list-style-type: none"> Participants at project events in WP C (<i>physical reach</i>) 	Number of stakeholders reached	<p>To be understood as the number of participants to WP C project events (public and targeted) as well as to sessions hosted by the project in the frame of other events.</p> <p>High attendance to the project events is understood as the result of successful communication aiming at raising awareness.</p>
<ul style="list-style-type: none"> WP C event participants satisfied with information provided (<i>satisfaction with information</i>) 	Percentage of stakeholders satisfied	<p>To be understood as the percentage of visitors that declare themselves satisfied with information provided at public and targeted WP C project events. The feedback should be collected after the event on a scale from 1 (not satisfied) to 5 (very satisfied). Only feedback of 4 or 5 shall be considered as “satisfied” with information provided.</p> <p>High satisfaction with information provided is understood as the result of successful communication at project events aiming at providing information.</p>
<ul style="list-style-type: none"> Joint communication activities implemented with external stakeholders (<i>external cooperation</i>) 	Number of joint communication activities	<p>To be understood as the number of joint communication activities - reaching from joint publications to joint events and joint digital platforms - that were implemented by the project with external stakeholders (including associated partners).</p> <p>A high level of cooperation with external stakeholders is understood as the result of successful communication aiming at influencing attitude and/or changing behaviour.</p>